

起業準備活動計画書

Startup Preparation Activity Plan

If multiple applicants are involved in the same business, please prepare a separate copy of this business plan for each applicant. In such cases, except for the "Applicant's Name (Signature)", E-mail, and "1. Applicant's Profile (1)–(4)", all other sections may be identical across applicants.

Submit this form within one month from the date of completion.

2026/April/1

Year / Month / Date

The name must be written in either alphabetic characters or kanji.

申請人氏名 Applicant name

Mirael Sinon

Email S.Mirael@HIJK.com

署名 Signature

(*Mirael Sinon*)

Signature or Seal

1 申請人の概要 Applicant's Profile

Reasons to start business and future prospects (including reasons for choosing Tokyo)

Japan has the highest aging rate in the world, and the speed of aging is also the second fastest globally. The Japanese government has been implementing various countermeasures, including the use of advanced technologies and the promotion of preventive healthcare.

During my graduate studies in electronic engineering, I developed a strong interest in the application of cutting-edge technologies to everyday life, particularly in UI/UX design, and conducted research in these areas whenever possible.

After completing my degree, I worked at Company A for seven years, where I gained wide-ranging experience in developing and manufacturing devices and systems that integrate sensors and AI technologies.

Leveraging this expertise, I decided to establish a company that provides a health-monitoring system for elderly residents in nursing and care facilities in Japan. After building experience and knowledge in Tokyo, I also plan to offer the system as a package to other countries facing similar challenges.

This business provides a non-camera-based monitoring system using wearable wristbands that transmit behavioral and health-related information such as body temperature, coughing, and perspiration. When the AI detects abnormal conditions from the data received, it sends automatic alerts to care workers. In Japan, as well as in other countries experiencing a rapid increase in the elderly population and a worsening shortage of care workers, this system is expected to meet growing market demand.

I chose Tokyo as the base for my business because I studied at the graduate school of Shinjuku University and obtained the JLPT N1 certification. I also have a personal

network in Tokyo from my time as a student. In addition, Tokyo has many small and medium-sized nursing and care facilities, which are our target customers. There are also many DX- and AI-related companies, making it an ideal environment for adopting new technologies.

(2) 事業における申請人の役職・役割

Applicant's position and role in the project

President (CEO) – responsible for the overall management of the company.

(3) 起業の背景となる資格、職歴、特殊技能、保有特許など

Qualifications, work experience, special skills, patents held, etc. that provide background for starting the business

I earned a doctoral degree in electronic engineering, specializing in sensors and communication technology. After graduating, I returned to my home country and worked for seven years at Company A, gaining comprehensive experience in the development and production of sensor and network based devices and systems.

I am currently serving at the Development Division at Company B, where I have engaged in the development of IoT technologies for the past five years.

(4) 本事業に共同で申請する方がいる場合は、その申請人の氏名及び申請人との関係を記載してください。

List the name(s) of the applicant(s), if any, who are jointly applying for the program.

None

(5) 起業の予定 ※起業時に想定されるものを記載してください

Plans for starting the business *Please describe what you expect to do when you start your business

a 開業予定日 Planned date of business opening	Year / Month / Date planned for corporate registration, notification of business openings, etc. (Corporate registration and business commencement date) September 1, 2026
b 業種 Type of industry	Manufacturing and sales of industrial machinery and equipment
c 提供する商品・サービス Products and services to be offered	Provision of health-monitoring and support services for elderly individuals
d 事業所開設場所 Place of business	Suburban areas of Tokyo (ex. Machida City, Nerima Ward, etc.)
e 資本金 (又は自己資金) Capital (or own funds)	30,000 State figure in thousands of yen

Please confirm in advance the method for transferring the funds you hold to a bank in Japan, as well as that such a transfer is possible.

	株主名 Shareholder name	住所 Address	持分比率 Shareholding ratio
f 株主構成 (持分比率) Shareholder composition (shareholding ratio)	Mirael Sinon	1〇2△ Sound St, XY city ABC	100%
	合計 Total		100%
g 役員 ※申請人以外 Directors *Other than applicants	氏名 : Name	国籍 : Nationality	
	住所 : Address	役職 : Post	
h 従業員数 Number of employees	Full-time <u>4</u> ,Part-time/temporary employee <u>3</u> , Total <u>7</u> (3rd Period)		

Please enter the number of employees as of the 3rd period. Management personnel should not be included in the employee count.

2 事業の概要 Business Overview

(1) 実施する事業の概要 (商品・サービスの概要) Outline of the business to be conducted (Outline of products and services)
<p>This business involves the development, manufacturing, and sales of support system devices designed to monitor the health conditions of elderly residents in nursing and care facilities.</p> <p>The system integrates a data-transmitting wristband with environmental sensing devices. When the AI detects abnormal behavioral or biometric data, such as fever, coughing, or sweating, it instantly alerts care workers for a quick response.</p> <p>This company provides comprehensive services ranging from the manufacturing of communication devices to on-site installation, system operation tailored to customer specifications, and subsequent maintenance.</p>
(2) 商品・サービスの販売・提供方法 (販売先、販売方法、販売単価等) Methods for selling or providing goods or services (Sales destination, sales method, sales unit price, etc.)
<p>■ Main Target Customers</p> <p>1. Small and medium-sized elderly care facilities, nursing facilities, and Care and support centers.</p> <p>There are more than 14,000 elderly care facilities in Tokyo. Among them, small- to medium-sized community-based facilities are more prevalent than large-scale facilities, indicating enough potential target customers.</p> <p>Municipal governments and NPOs that support care services</p> <p>With a shortage of approximately 250,000 care workers expected in 2026, demand from municipalities and NPOs addressing staffing shortages is projected to rise further.</p>

2. Distributors of nursing, welfare, and medical equipment

We will form agreements with nationwide distributors to expand sales channels to regional markets.

■ Sales Methods (Channel Strategy)**1. Direct B-to-B Sales**

Direct sales to elderly care facilities and care service providers.

2. Participation in Exhibitions and Local Events

Demonstrations at caregiving and welfare-related trade shows and regional events.

3. Online Sales and High-Quality Customer Support

We provide comprehensive product information and responsive customer support through our website.

4. Partnerships with Local Companies

Building a network of community-based sales partners.

5. Referrals from Former Classmates

Making use of introductions from classmates to reach contacts in healthcare and welfare sectors.

■ Sales Prices

- System introduction cost (devices + system): 640,000 yen per set (tax included)
- Maintenance and support fee (annual contract): 70,000 yen per year (tax included)

(3) 商品・サービスの製造元、仕入先、協力者や原価率、原価の内訳

Manufacturer, suppliers, collaborators and cost ratio of goods and services, and breakdown of costs

■ Manufacturers, Suppliers, and Collaborators

Wristbands: manufactured in-house.

Some components for sensing devices (e.g., exterior covers) are procured from Company H, located in an industrial area in Saitama Prefecture, introduced through the applicant's personal network.

Assembly is carried out within the company.

■ Maintenance and Service Structure

The system will be designed and built in-house.

After installation at customer sites, the company provides ongoing maintenance, inspections, and data-based analysis services.

■ Cost Breakdown

The standard system set costs approximately 300,000 yen, resulting in a cost ratio of around 45% against the selling price of 640,000 yen.

Material Costs per standard set (tax included):

Wristband: 40,000 yen

Sensor device: 30,000 yen

Server & cable accessories: 150,000 yen

Packaging & logistics: 20,000 yen

(4) 必要となる経営資源（事業資金、事務所、設備、ライセンス、従業員等）

Management resources required (Business funds, offices, equipment, licenses,

employees, etc.)

■ Business Capital (Initial Operating Funds)

The projected initial operating expenses are below:

Corporate Registration & Licensing Fees: 300,000yen

Office & Factory Lease Contract Costs:

– Contract fee: 1,500,000yen

– Monthly rent: 500,000yen

Total: 2,000,000yen

Capital Investments (Equipment Investments)

• Office Fixtures & Furniture:

Basic office furniture (chairs, desks, etc.): 350,000yen

• Communication Equipment:

– Business PCs & monitors: 1,000,000yen

– Server equipment: 2,000,000yen

Total: JPY 3,000,000

• Wearable Wristband Manufacturing Equipment:

– Injection molding machine: 6,000,000yen

– Mold tooling: 2,000,000yen

– Dryer: 800,000yen

– Temperature control unit: 600,000yen

– Extraction robot: 2,000,000yen

– Crusher: 1,000,000yen

– Material mixer: 600,000yen

Total: JPY 13,000,000

• Sensor Assembly Equipment:

– Workbench: 100,000yen

– Torque-controlled screwdriver: 70,000yen

– Soldering equipment: 100,000yen

– ESD tools: 30,000yen

– Inspection tester: 30,000yen

– Function tester: 30,000yen

Total: JPY 360,000

• Shipping Equipment:

– Label printer: 70,000yen

– Packaging and shipping tools: 70,000yen

Total: JPY 140,000

Total Initial Investment

The total initial investment is estimated to be approximately 20,000,000yen.

■ Office and Manufacturing Facilities

The office & factory are planned to be leased in suburban areas of Tokyo such as Machida City, Nerima Ward, and Ota Ward. These areas provide convenient access to nursing care and welfare facilities in urban districts while allowing us to rent at a reasonable rental cost and offering advantages for personnel recruitment.

■ Licenses and Legal Procedures

In addition to corporate registration, the company will obtain the following:

- Technical conformity certification for communication devices
- General medical device notifications/approvals.

The company will establish and maintain full legal compliance.

■ Human Resources and Labor Structure

Initial staffing plan:

- representative: 1
- full-time employees: 2
- part-time employees: 3

Total: 6 members

Compensation structure:

- Representative: 400,000 yen/month (with performance-based bonus)
- Employee A (Design): 300,000 yen/month + bonus
- Employee B (Sales/Maintenance): 300,000 yen/month + bonus
- Part-time C (Factory worker): 200,000 yen/month
- Part-time D (Factory worker): 200,000 yen/month
- Part-time E (Accounting and general administration): 100,000 yen/month

(5) 収益を上げることが可能な理由、東京の市場における競合他社との差別化要因
(革新的な技術、商品、サービス、ビジネスモデル等)

Reasons why it is possible to generate revenue and what differentiates the company from competitors in Tokyo's market (Innovative technology, products, services, business model, etc.)

■ Reasons why the company can generate revenue

• Growing market and stable demand

Japan's aging population continues to grow, while care worker shortages are worsening. This creates strong and increasing demand for technologies that provide care support.

• Recurring revenue from subscription-type services

In addition to the income generated from system sales, the maintenance fees (70,000 yen per set) provide a stable stream of recurring income.

For example, if 10 sets are introduced in the first year, the initial-year system income will be 6.4 million yen, and from the following year onward, maintenance income of 700,000 yen (70,000 yen × 10 sets) can be expected annually.

• High Profit Margin and Cost Management

The product and system are priced at 640,000 yen per set, with a cost of approximately 300,000 yen, resulting in a cost ratio of about 45%.

The gross profit per set is 340,000 yen, making it a profitable business model.

• Promotion through public subsidy programs

By utilizing subsidy programs offered by local governments to support senior citizens and individuals in need of care and support, the introduction cost for customers can be reduced, lowering the barriers to adoption. This makes it easier to acquire new customers and boost sales.

■ Differentiation with other competitors in the Tokyo Market

• Technological Superiority

The combination of wearables, sensors, and AI makes it possible to comprehensively and continuously detect biometric information to monitor the user's individual behavior and physical condition.

This differentiates our product from surveillance cameras, which have issues with blind spots and privacy, and traditional fixed devices, which are limited in where they can be installed.

• **Reduction of care workers' workload**

By enabling individualized care for each resident wearing a wristband and providing automatic notifications in the event of abnormalities, the system reduces the need for manual patrol checks. It functions as a complementary technology for addressing labor shortages while enhancing the value of care workers' operating time.

• **Cost Advantage in System Implementation**

Other companies' camera-based monitoring systems tend to incur high installation costs due to wide-area installation requirements, while fixed-sensor systems often require multiple installation points, resulting in increased total expenses.

In contrast, our system does not require large-scale construction at the time of initial implementation, can be expanded simply by adding units, and allows flexible control of costs and installation workload according to the scale of deployment.

• **Integrated Production and AI Utilization**

In the companies offering similar products or services, manufacturing and sales are handled by separate entities. In contrast, our company maintains an integrated structure covering everything from production to system integration, sales, and after-sales service, enabling rapid product improvement in response to market changes. Furthermore, the monitoring data is analyzed by AI, which learns normal patterns and detects abnormalities, providing immediate notifications to relevant care workers and facilitating rapid response.

■ **Competitive Analysis**

• **Price Competitiveness Comparison with other companies:**

Our wristband-type standard system costs 640,000 yen for initial installation and 70,000 yen per set per year for maintenance, totaling 850,000 yen over three years. Camera-based monitoring systems cost 800,000 yen initially and 80,000 yen per year for maintenance, totaling 1,040,000 yen over three years, giving our system a 190,000 yen cost advantage.

Fixed-sensor systems increase initial and maintenance costs in proportion to the number of installation points, and even small facilities typically require multiple installations. In general cases, our system demonstrates a lower three-year total cost of ownership (TCO).

3 起業準備活動の工程表 Process chart of Startup Preparation Activity Plan

申請日以降、起業のために行う準備の状況を明らかにしてください。

(所持している資金、資金調達、投入する資金、事業所及び設備、従業員、販売先開拓、仕入先/取引先、販売商品・サービス、許認可の資格取得、法人登記など)

Clarify the status of the preparations to be made for the startup of the business from the date of application. (E.g., funds in possession, financing, funds to be invested, business premises and equipment, employees, development of sales partners, suppliers/business partners, products and services to be sold, qualifications for licenses and permits, corporate registration, etc.)

If the capital at the time of application is less than 30 million yen, at least 30 million yen must be secured, and the company must be established prior to applying for a change of status of residence from 'Designated Activities' to 'Business Manager.'

The “Process Chart of the Startup Preparation Activity Plan” must cover the period from entry into Japan for startup preparation activities through the closing month of the first fiscal period (12 months) following the commencement of business.

時点 Timeline	起業準備活動状況 Status of Startup Preparation Activity	必要経費 Required Expenses
申請時点 At the time of application	<ul style="list-style-type: none"> • Capital of 30 million yen secured • Additional 2 million yen secured separately for personal living expenses and pre-startup preparation costs • Candidate locations for the office/factory have been shortlisted • Factory layout and workflow planning in progress • Candidate suppliers for manufacturing equipment under consideration 	<p>In addition to the capital of 30 million yen, it is necessary to secure separate funds for living expenses during your stay in Japan as well as pre-startup preparation costs.</p>
2026 / 7 Year/month (1 st month)	<ul style="list-style-type: none"> • Stay at a hotel in Tokyo (until rental apartment contract is finalized) • Visit potential rental apartments • Open a personal bank account • Begin recruitment for full-time and part-time employees (via personal network, university career center, employment agencies) • Visits and meetings with acquaintances • Negotiations with equipment suppliers • First progress-review meeting with the Tokyo Metropolitan Government 	<ul style="list-style-type: none"> • Arrival in Japan and move to central Tokyo • Hotel (30 days): 450,000 yen • Food expenses: 90,000 yen • Transportation: 80,000 yen • Communication expenses: 30,000 yen • Miscellaneous expenses: 20,000 yen Total: 670,000 yen
2026 / 8 Year/month (2nd month)	<ul style="list-style-type: none"> • Sign rental contract for personal housing • Purchase home appliances and furniture • Negotiate rental contract for office/factory • Factory layout and workflow planning • Visits and meetings with acquaintances • Official job offer to one full-time employee (sales/maintenance) • Official job offer to one part-time employee (general affairs/accounting) • Preparations for corporate establishment • Second progress-review meeting with the Tokyo Metropolitan Government 	<ul style="list-style-type: none"> • Initial apartment contract fee: 300,000 yen • Monthly rent: 80,000 yen • Home appliances: 120,000 yen • Furniture: 80,000 yen • Food expenses: 90,000 yen • Transportation: 60,000 yen • Communication: 20,000 yen • Utilities: 20,000 yen • Miscellaneous: 30,000 yen Total: 800,000 yen

<p>2026 / 9 Year/month (3rd month)</p>	<ul style="list-style-type: none"> • Apply for incorporation (corporate establishment) • Sign rental contract for office/factory • Apply for healthcare certifications and radio regulatory compliance • Purchase office equipment • Purchase IT/communication equipment (PCs, server, monitors) • Purchase manufacturing equipment (molding machines, molds, crushers, etc.) • Establish internal network system • No revenue in this month • Third progress review meeting with the Tokyo Metropolitan Government 	<ul style="list-style-type: none"> • Office/factory contract fee: 1,500,000 yen • Office/factory rent: 500,000 yen • Incorporation & license fees: 300,000 yen • Office furniture: 350,000 yen • IT equipment: 3,000,000 yen • Manufacturing equipment (wristband production): 13,000,000 yen • Representative salary: 400,000 yen • Full-time employee salary: 300,000 yen • Part-time salary: 100,000 yen • Cloud service fee: 150,000 yen • Vehicle expenses: 80,000 yen • Utility expenses: 100,000 yen Total: 19,780,000 yen
<p>2026 / 10 Year/month (4th month)</p>	<ul style="list-style-type: none"> • Purchase manufacturing equipment (sensor devices) • Develop sales promotion materials • Establish sales strategy and priority target lists • Hire one full-time employee (design) • Apply for corporate bank account • Establish production processes • Obtain healthcare and radio-compliance certifications • No revenue in this month • Fourth progress review meeting with the Tokyo Metropolitan Government 	<ul style="list-style-type: none"> • Office/factory rent: 500,000 yen • Manufacturing equipment purchase <ul style="list-style-type: none"> • (sensor devices): 360,000 yen • Advertising expenses: 100,000 yen • Sales activity expenses: 30,000 yen • Representative salary: 400,000 yen • Full-time salary: 300,000 yen • Part-time salary: 100,000 yen • Cloud service: 150,000 yen • Vehicle expenses: 80,000 yen

		<ul style="list-style-type: none"> Utility expenses: 100,000 yen Total: 2,120,000 yen
2026 / 11 Year/month (5 th month)	<ul style="list-style-type: none"> Purchase shipping equipment Intensive sales to elderly care facilities Launch company website and begin handling inquiries Hire part-time factory production staff Receive first orders Revenue <ul style="list-style-type: none"> System sales (3 sets): 1,920,000 yen Maintenance contracts: 210,000 yen Fifth progress review meeting with the Tokyo Metropolitan Government 	<ul style="list-style-type: none"> Office/factory rent: 500,000 yen Shipping equipment: 140,000 yen Website design and set up: 200,000 yen Sales activity expenses: 50,000 yen Representative salary: 400,000 yen Full-time salary: 600,000 yen Part-time salary: 100,000 yen Cloud service: 150,000 yen Vehicle expenses: 80,000 yen Utility expenses: 100,000 yen Material: 720,000 yen Total: 3,040,000 yen
2026 / 12 Year/month (6 th month)	<ul style="list-style-type: none"> Product delivery and start of maintenance operations Hire one additional part-time factory worker Revenue <ul style="list-style-type: none"> System sales (3 sets): 1,920,000 yen Maintenance contracts: 210,000 yen Sixth progress review meeting with the Tokyo Metropolitan Government 	<ul style="list-style-type: none"> Office/factory rent: 500,000 yen Sales activity expenses: 30,000 yen Representative salary: 400,000 yen Full-time salary: 600,000 yen Part-time salary: 300,000 yen Cloud service fee: 150,000 yen Vehicle expenses: 80,000 yen Utility expenses: 100,000 yen Material: 720,000 yen Total: 2,880,000 yen
2027 / 1 Year/month	<ul style="list-style-type: none"> Sales expansion toward small-scale medical institutions 	<ul style="list-style-type: none"> Office/factory rent: 500,000 yen Sales activity expenses:

(7 th month)	<ul style="list-style-type: none"> • Revenue <ul style="list-style-type: none"> • System sales (4 sets): 2,560,000 yen • Maintenance contracts: 280,000 yen • Seventh progress review meeting with the Tokyo Metropolitan Government 	50,000 yen <ul style="list-style-type: none"> • Representative salary: 400,000 yen • Full-time salary: 600,000 yen • Part-time salary: 500,000 yen • Cloud service fee: 150,000 yen • Vehicle expenses: 80,000 yen • Utility expenses: 100,000 yen • Material: 960,000 yen Total: 3,340,000 yen
2027 / 2 Year/month (8 th month)	<ul style="list-style-type: none"> • Priority sales activity to Welfare equipment distributors • Publish customer success cases on website • Revenue <ul style="list-style-type: none"> • System sales (5 sets): 3,200,000 yen • Maintenance contracts: 350,000 yen • Eighth progress review meeting with the Tokyo Metropolitan Government 	<ul style="list-style-type: none"> • Office/factory rent: 500,000 yen • Sales activity expenses: 30,000 yen • Representative salary: 400,000 yen • Full-time salary: 600,000 yen • Part-time salary: 500,000 yen • Cloud service fee: 150,000 yen • Vehicle expenses: 80,000 yen • Utility expenses: 100,000 yen • Material: 1,200,000 yen Total: 3,560,000 yen
2027 / 3 (Year/month (9 th month))	<ul style="list-style-type: none"> • Sales expansion to care facilities in greater Tokyo • Promote government subsidy programs to customers • Revenue <ul style="list-style-type: none"> • System sales (6 sets): 3,840,000 yen • Maintenance contracts: 420,000 yen • Ninth progress review meeting with the Tokyo Metropolitan Government 	<ul style="list-style-type: none"> • Office/factory rent: 500,000 yen • Sales activity expenses: 50,000 yen • Representative salary: 400,000 yen • Full-time salary: 600,000 yen • Part-time salary: 500,000 yen • Cloud service fee: 150,000 yen • Vehicle expenses: 80,000 yen

		<ul style="list-style-type: none"> • Utility expenses: 100,000 yen • Material:1,440,000yen Total: 3,820,000 yen
<p style="text-align: center;">2027 / 4 Year/month (10th month)</p>	<ul style="list-style-type: none"> • Strengthened sales activities in Greater Tokyo • Launch customer introduction campaign • Revenue <ul style="list-style-type: none"> • System sales (9 sets): 5,760,000 yen • Maintenance contracts: 630,000 yen • Tenth progress review meeting with the Tokyo Metropolitan Government 	<ul style="list-style-type: none"> • Office/factory rent: 500,000 yen • Sales activity expenses: 80,000 yen • Representative salary: 400,000 yen • Full-time salary: 600,000 yen • Part-time salary: 500,000 yen • Cloud service fee: 150,000 yen • Vehicle expenses: 80,000 yen • Utility expenses: 100,000 yen • Material:2,160,000yen Total: 4,570,000 yen
<p style="color: red; border: 1px dashed red; padding: 5px;">In principle, a progress review meeting will be held at the business establishment approximately one month prior to the expiration of the period of stay.</p> <p style="text-align: center;">2027 / 5 Year/month (11th month)</p>	<ul style="list-style-type: none"> • Collect customer feedback from installed facilities • Strengthen product demonstration marketing • Revenue <ul style="list-style-type: none"> • System sales (10 sets): 6,400,000 yen • Maintenance contracts: 700,000 yen • Eleventh progress review meeting with the Tokyo Metropolitan Government conducted on-site at the business establishment. 	<ul style="list-style-type: none"> • Office/factory rent: 500,000 yen • Sales activity expenses: 30,000 yen • Representative salary: 400,000 yen • Full-time salary: 600,000 yen • Part-time salary: 500,000 yen • Cloud service fee: 150,000 yen • Vehicle expenses: 80,000 yen • Utility expenses: 100,000 yen • Material:2,400,000yen Total: 4,760,000 yen

The application for permission to change the status of residence to the Immigration Services Agency should be submitted after a progress confirmation has been conducted at the business establishment.

2027 / 6
Year/month
(12th month)

- Improve products and services based on customer feedback
- Begin planning for next product model
- Revenue
 - System sales (12 sets): 7,680,000 yen
 - Maintenance contracts: 840,000 yen
- Application for permission to change the status of residence to 'Business Manager' at the Tokyo Regional Immigration Services Bureau

- Office/factory rent: 500,000 yen
- Sales activity expenses: 30,000 yen
- Representative salary: 400,000 yen
- Full-time salary: 600,000 yen
- Part-time salary: 500,000 yen
- Cloud service fee: 150,000 yen
- Vehicle expenses: 80,000 yen
- Utility expenses: 100,000 yen
- Material: 2,880,000 yen
- Total: 5,240,000 yen

The timing of the application for permission to change the status of residence will be determined through consultation based on the status of startup preparations and the progress review meeting with the Tokyo Metropolitan Government.

2027 / 7
(Year/month
(13th month)

- Review business performance for FY2026
 - Business plan three-year for 2027–2029
 - Establish future investment plan
- Revenue
 - System sales (10 sets): 6,400,000 yen
 - Maintenance contracts: 700,000 yen
- The change of status of residence will be approved, and a new 'Business Manager' residence card (valid for one year) will be issued. (However, the actual issuance timing may vary.)"

- Office/factory rent: 500,000 yen
- Sales activity expenses: 50,000 yen
- Representative salary: 400,000 yen
- Full-time salary: 600,000 yen
- Part-time salary: 500,000 yen
- Cloud service fee: 150,000 yen
- Vehicle expenses: 80,000 yen
- Utility expenses: 100,000 yen
- Material: 2,400,000 yen
- Total: 4,780,000 yen

The period from application to receipt of the examination results is provided as a reference only. The actual timeframe may vary depending on the details of the application.

2027 / 8
(Year/month
(14th month)

- Finalize 2027 business plan and budget
- Conduct accounting and tax audits
- Revenue
 - System sales (10 sets): 6,400,000 yen
 - Maintenance contracts: 700,000 yen

- Office/factory rent: 500,000 yen
- Sales activity expenses: 60,000 yen
- Representative salary: 400,000 yen
- Full-time salary: 600,000 yen
- Winter bonus: 1,700,000 yen
- Part-time salary:

		500,000 yen ・ Cloud service fee: 150,000 yen ・ Vehicle expenses: 80,000 yen ・ Utility expenses: 100,000 yen ・ Accounting and tax services: 200,000 yen ・ Material: 2,400,000yen Total: 6,690,000 yen
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4 利益計画 Profit Plan

法人設立（開業）予定日
 Scheduled Date of Incorporation
 (Start of business)

単位：千円
 Unit:
 Thousands
 of yen

2026 / 9 / 1
 Year/Month/Date (planned)

決算期（End of August）予定 Scheduled fiscal period (end of x month)	第 1 期 1 st Period	第 2 期 2 nd Period	第 3 期 3 rd Period
a 売上高 Sales	51,120	83,850	94,460
システム機器販売 System Equipment Sales	46,080	71,040	73,600
メンテナンス売上 Maintenance Revenue	5,040	12,810	20,860
b 売上原価（材料費、労務費、経費、外注費など） Cost of Sales (Materials, labor, expenses, outsourcing, etc.)	23,340	35,362	36,521
材料費 Materials,	15,840	24,420	25,300
カスタマイズシステム設計・設置 Labor Costs (Customized System Design and Equipment Installation)	1,700	2,400	2,448
労務費（生産） Labor Costs (Production)	3,400	4,800	4,896
梱包・輸送、ケーブル、その他経費	1,440	2,220	2,300

Cable, Packaging, Transportation, and Other Expenses ユーティリティ費 Utility Expenses (Electricity, Gas, Water)	960	1,522	1,577
c 売上総利益 (a-b) Gross Profit (a-b)	27,780	48,488	57,939
d 販売費及び一般管理費 Selling, general and administrative expenses	27,321	33,838	38,868
人件費 Personnel Expenses	12,600	18,700	23,496
工場兼事務所家賃 Factory and Office Rent	7,500	6,000	6,000
減価償却費 Depreciation Expenses	3,231	3,010	2,715
旅費交通費 Travel and Transportation Expenses	490	777	805
広告宣伝費 Advertising and Promotion Expenses	300	450	450
車両費 Vehicle Expenses	960	1,920	2,208
通信費 Communication Expenses	1,800	2,400	2,600
その他 一般管理費 Other General Administrative Expenses	240	381	394
税務会計支払手数料 Tax and Accounting Service Fees	200	200	200
e 営業利益 (c-d) Operating profit (c-d)	459	14,650	19,071
f 支払利息 Interest expense			
g 経常損益 Ordinary income/loss	459	14,650	19,071
h 特別損益 Extraordinary income/loss			
i 税引前当期利益 Current income before income taxes	459	14,650	19,071
j 税引後利益 Profit after tax	275	8,790	11,443

※法人税率は、40%で固定すること

*The corporate tax rate shall be fixed at 40%

※繰越欠損金は、適用しないで計算すること

*Tax loss carryforwards shall not be applied

If the current profit before taxes is negative, please record the profit after tax as is (without adjustment).

5 資金計画 Financial Plan

法人設立（開業）予定日

2026 / 9 / 1

Planned date of incorporation (start of business) Year/Month/Date (planned)

開業時の手持ち資金（現金預金残高）

30,000,000 円（予定）

Please enter the amount of business funds (capital). Living expenses and other personal funds should not be included.

Cash on hand (balance of cash and deposits) at the time of opening

Thirty millions yen (planned)

If the capital at the time of application is less than 30 million yen, at least 30 million yen must be secured, and the company must be established prior to applying for a change of status of residence from 'Designated Activities' to 'Business Manager.'

単位：千円

Unit: thousands of yen

決算期（End of August）予定 Planned fiscal period (end of x month) (planned)		第 1 期 1st Period	第 2 期 2nd Period	第 3 期 3rd Period	
資金使途 Use of funds	不動産（土地、建物等の取得、売却） Real estate (acquisition and sale of land, buildings, etc.)				
	設備（機器、備品等） Equipment (devices, fixtures, etc.)	16,850	3,000	3,000	
	借入金返済 Repayment of borrowings				
	借入金支払利息 Interest expenses on borrowings				
	事務所契約金 Deposit for Office	1,500			
	会社設立費用 Company establishment cost	300			
	その他 Others				
	資金支出合計 Total funds expenditure	18,650	3,000	3,000	
	Capital 資金調達	税引後利益 Profit after tax	275	8,790	11,443
		減価償却費 Depreciation and	3,231	3,010	2,714

	amortization			
	特別損益 Extraordinary Income/loss			
	営業外損益 Non-operating profit/loss			
	新規借入金 New debt			
	自己資金繰入 Provision of own funds			
	その他 Others			
	資金収入合計 Total fund income	3,507	11,800	14,157
当期資金収支 Current net funds		- 15,143	8,800	11,157
差引 (現金預金残高) Difference (cash on hand and in banks)		14,857	23,657	34,814

Please include the business funds on hand at the time of opening, including the capital (cash and deposit balance).

労務費と人件費の明細 Labor and personnel expenses

単位：千円

Unit: thousands of yen

種別 (人数 及び支払給 与) Type (headcount and salaries paid)	明細 Statement	第 1 期 1st Period	第 2 期 2nd Period	第 3 期 3rd Period
経営陣 Management	工場職員 Factory staff number	人	人	人
	本社職員 Head office staff number	1 人	1 人	1 人
	一人当たり平均支出額 Average expenditure per	5,600	6,400	6,528

Compensation paid to the company officers should also be included.

	person			
	労務費 Labor cost			
	人件費 Personnel expenses	5,600	6,400	6,528
	総額 Total	5,600	6,400	6,528
正社員 Full-time	工場職員 Factory staff number	1 人	1 人	1 人
	本社職員 Head office staff number	1 人	2 人	3 人
Labor costs: Salaries of factory workers (included in the cost of goods sold) ※ Personnel expenses: Salaries of management and head office staff (included in selling, general and administrative expenses)	一人当たり平均支出額 Average expenditure per person	3,750	4,500	4,548
	労務費 Labor cost	1,700	2,400	2,448
	人件費 Personnel expenses	5,800	11,100	15,744
	総額 Total	7,500	13,500	18,192
	工場職員 Factory staff	2 人	2 人	2 人
	本社職員 Head office staff	1 人	1 人	1 人
	一人当たり平均支出額 Average expenditure per person	1,533	2,000	2,040
	労務費 Labor cost	3,400	4,800	4,896
	人件費 Personnel expenses	1,200	1,200	1,224
	総額 Total	4,600	6,000	6,120
パート Part-time				
労務費合計 Total labor cost	5,100	7,200	7,344	
人件費合計 Total personnel expenses	12,600	18,700	23,496	

6 資金繰り表 Cash Flow Chart

Please enter the month of the “Scheduled Date of Incorporation (Business Opening)” in the Financial Plan. For the initial month, the previous month’s carry-over amount should be the amount of the capital. Living expenses and other costs associated with staying in Japan should not be included.

Do not include living expenses or other personal costs.

単位：千円

Unit: thousand yen

年 月 Year / month		2026 Sep	2026 Oct	2026 Nov	2026 Dec	2027 Jan	2027 Feb
前月繰越 (金) (A) Previous month carryover(A)		30,000	10,220	8,100	7,190	6,440	5,940
営業収入 Operating revenue	現金売上 Cash sales			2,130	2,130	2,840	3,550
	売掛金の回収 Collection of accounts receivable						
	受取手形の期日入金 Deposits of notes receivable on due date						
	前受金の入金 Advance received						
	その他の入金 Other deposits received						
	収入合計 (B) Total revenue (B)			2,130	2,130	2,840	3,550
	営業支出 Operating expenditure	現金仕入 Cash purchase			720	720	960
買掛金の支払 Payments of account payable							
支払手形の期日決済 Settlement of notes payable on due date							
未払金の支払 Payment of Accounts payable							
設備支出 Equipment		16,350	360	140			

Please align the operating expenditure items in Section 6 "Cash Flow Chart" with the required expenses listed in Section 3 "Startup Preparation Activity Plan."

	expenditures						
	広告宣伝支出 Advertising expenditures		100	200			
	支払家賃 Rent paid	2,000	500	500	500	500	500
	人件費支出 Personnel expenses paid	800	800	1,100	1,300	1,500	1,500
	外注費支出 Outsourcing expenses paid	300					
	通信費支出 Communication Expenses	150	150	150	150	150	150
	車両費 Vehicle Expenses	80	80	80	80	80	80
	支払利息 Interest expenses						
	その他の支払 Other payments	100	130	150	130	150	130
	支出合計 (C) Total expenditures (C)	19,780	2,120	3,040	2,880	3,340	3,560
	差引過不足 (D) =B-C Excess/deficit (D)=B-C	-19,780	-2,120	-910	-750	-500	-10
財務収支 Finance	借入 Borrowing						
	手形割引 Bills discounted						
	借入金返済 Repayment of						

Please add and expand the expense item rows as necessary in accordance with the business content.

	borrowings						
	その他 Others						
	財政収支合計 (E) Total financial revenue /expenditure (E)						
当月差引金額 (F) =D+E Current month's difference (F)=D+E		-19,780	-2,120	-910	-750	-500	-10
次月繰越 (金) (A+F) Amount carried over to next month (A+F)		10,220	8,100	7,190	6,440	5,940	5,930

Please align the operating expenditure items in Section 6 "Cash Flow Chart" with the required expenses listed in Section 3 "Startup Preparation Activity Plan."

単位：千円

Unit: thousand yen

年月 Year / month	2027 Mar	2027 Apr	2027 May	2027 Jun	2027 Jul	2027 Aug	
前月繰越 (金) (A) Previous month carryover(A)	5,930	6,370	8,190	10,530	13,810	16,130	
営業収入 Operating revenue	現金売上 Cash sales	4,260	6,390	7,100	8,520	7,100	7,100
	売掛金の回収 Collection of accounts receivable						
	受取手形の期日入金 Deposits of notes receivable on due date						
	前受金の入金 Advance received						
	その他の入金 Other deposits received						
	収入合計 (B) Total revenue (B)						

営業支出 Operating expenditure	現金仕入 Cash purchase	1,440	2,160	2,400	2,880	2,400	2,400
	買掛金の支払 Payments of account payable						
	支払手形の期日決済 Settlement of notes payable on due date						
	未払金の支払 Payment of Accounts payable						
	設備支出 Equipment expenditures						
	広告宣伝支出 Advertising expenditures						
	支払家賃 Rent paid	500	500	500	500	500	500
	人件費支出 Personnel expenses paid	1,500	1,500	15,00	1,500	1,500	3,200
	外注費支出 Outsourcing expenses paid						200
	通信費支出 Communication Expenses	150	150	150	150	150	150
	車両費支出 Vehicle Expenses	80	80	80	80	80	80
	支払利息 Interest expenses						
	その他の支払	150	180	130	130	150	160

Please add and expand the expense item rows as appropriate for the business content.

	Other payments						
	支出合計 (C) Total expenditures (C)	3,820	4,570	4,760	5,240	4,780	6,690
	差引過不足 (D) =B-C Excess/deficit (D)=B-C	440	1,820	2,340	3,280	2,320	410
財務 収支 Finance	借入 Borrowing						
	手形割引 Bills discounted						
	借入金返済 Repayment of borrowings						
	その他 Others						
	財政収支合計 (E) Total financial revenue/expenditure (E)						
	当月差引金額 (F) =D+E Current month's difference (F)=D+E	440	1,820	2,340	3,280	2,320	410
	次月繰越 (金) (A+F) Amount carried over to next month (A+F)	6,370	8,190	10,530	13,810	16,130	16,540