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Message from the Governor

The world is now fighting a tough battle against the coronavirus, and Tokyo, as well, is engaged in confronting this crisis. Our views of the world are changing significantly in the new normal of the COVID-19 era. Setting our sights on the post-COVID world, the Tokyo Metropolitan Government pledges to achieve a "sustainable recovery," where people can continue to shine in all kinds of situations. We look forward to working with you in developing business in Tokyo. Tokyo's safety and other many attractions are highly lauded by the world. And what will sure to be an advantage for many foreign companies is that Tokyo is a magnet attracting people, goods, capital and information.

A strong financial sector is indispensable for a city to enhance its attractiveness and competitiveness. While working even more closely with businesses in Hong Kong, Tokyo is also reinforcing measures to raise its position as a city that is chosen by the world, and is rolling out various policies to attract companies from abroad. For example, under the "Global Financial City: Tokyo" vision, we established Japan's first public-private financial promotion organization, FinCity.Tokyo. And we opened the first overseas desk for the Business Development Center Tokyo in Hong Kong this October. Here, business support services for foreign companies are provided in English, Mandarin, and Cantonese. On top of this, we will start a program for financial services companies and individuals from abroad who are thinking about starting business in Tokyo. This program will provide office space to support them when they are in Tokyo to conduct preliminary surveys.

The Tokyo Metropolitan Government will provide full support for your endeavors in our city. We look very forward to welcoming you to Tokyo.

Yuriko Koike Governor of Tokyo



Tokyo's Attractiveness at a glance

World's largest city, with population of 13.97 million

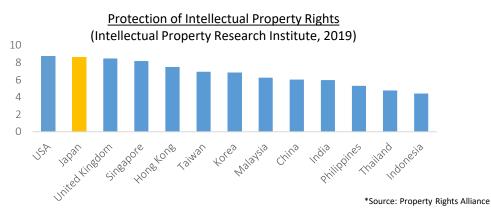
Tokyo, the capital of Japan, is one of the world's largest cities with a population of 13.97 million (October 2020). Its gross domestic product (GDP) is valued at 106.6 trillion yen (FY 2019), exceeding the GDP of the Netherlands. Tokyo has approximately 3,000 large corporations each having capital of 1 billion yen or more, which is about half of Japan's total number of companies. An international business center, Tokyo is also home to 75% of the foreign-affiliated companies in Japan, with over 2,400. Tokyo ranks number two in the world in having Fortune Global 500 companies. This large cluster of corporations attracts other companies to Tokyo, the city's economy.



Comfortable Business Environment

Highly effective infrastructure, highest level of protection of intellectual property rights

Japanese society places great importance on freedom and fairness. This environment will offer invaluable benefits as you build and develop your business. Business operations can be conducted with peace of mind as Japan offers the highest level of protection of intellectual property rights in Asia. Tokyo has many high-performance office buildings equipped with earthquake-proof functions and self-supporting power generation systems so that businesses can continue operating 24 hours a day/ 365 days a year in the global market even in the event of a disaster. Tokyo has a very convenient transport network. There is an intricate rail network of 13 subway lines and JR and private railway lines, allowing quick and easy travel within the city. The railways in Japan boast the world's highest level of precision. Those establishing offices in Tokyo's special economic zones can conduct business efficiently without needless waste of time.



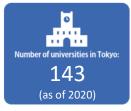
*Comparison among world-leading and Asian countries. Maximum=10 and larger figure shows better IP protection

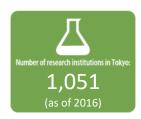


Abundant potential business partners and highly skilled talents

More than 400,000 companies and 140 universities provides you abundant opportunities for acquiring business and talents

Another strong characteristic of Tokyo is its wealth of potential business partners and highly skilled professionals. Tokyo has a large number of companies, universities and research institutions. There are also numerous small and medium-sized companies boasting world-leading technologies. Foreign companies expanding operation to Tokyo can create innovation with business partners in Tokyo, and then expand the business into other parts of Asia and the world. Tokyo makes this type of business plan possible.







*Source: Japan Ministry of Education, Culture, Sports, Science and Technology, Japan Ministry of Economy, Trade and Industry



Easiness to start business and acquire funds

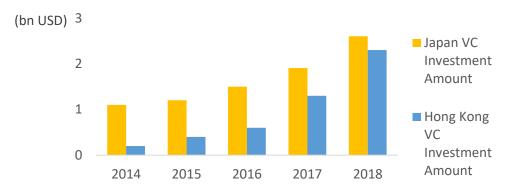
1,400 successful cases of fund raising in 2018, which reaches 3.9 billion USD

To establish a business in Tokyo is quite easy and smooth. You can establish the company with paid-in-capital from even 1 JPY, and you can use TOSBEC, the Tokyo One-Stop Business Establishment Center, to establish the company with one-stop support.*

Also, Tokyo is a hub where the venture capitals gather. There are more than 170 VCs existing in Japan, and 80% of them are located in Japan. There were 1,426 cases which start-up companies successfully raised funds in Tokyo in 2018, with total fund amounts reaches 3.9 billion USD. This figure is almost the double size of that of Hong Kong, which is 2.1 billion US\$

* For details of the support to establish the company, please refer to the support or TOSBEC (→ P.16)

Venture Capital Investment Amount (2014-2018)



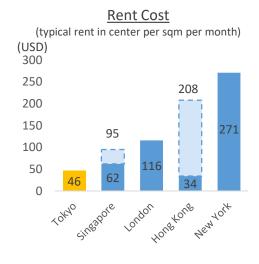
*Source: Japan Venture Enterprise Center, Hong Kong Venture Capital and Private Equity Association



Attractiveness in reasonable business cost

"Contradicting the stereotype, Tokyo is no longer an "expensive" city"

Contradicting the stereotype, Tokyo is no longer an "expensive" city -rather you can enjoy the environment with reasonable business cost. According to JETRO, the typical rent in central Tokyo is 46 USD per sqm per month, which is reasonable compared with that of Hong Kong, which ranges 34 to 208 USD, and Singapore, 62 to 95 USD, or with London or New York. Also, you can reach skillful talent with moderate wages. The average wages in Tokyo of financial industry is 40,000 USD per year, which does not have a large difference from that in Hong Kong, which is 33,000 USD, and quite lower than that in Singapore, London or New York.





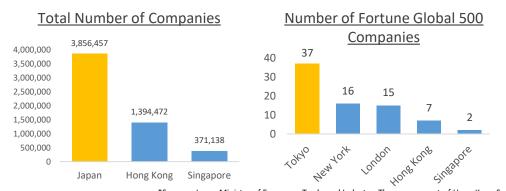


Gateway to reach world-leading companies and ideal location for a regional hub

You can reach 4 million companies in Japan by using Tokyo as gateway, with 36 Fortune 500 companies

Japan is a home of numerous companies, with hosting 4 million companies in Total – which is 1.4 million in Hong Kong, and 0.4 million in Singapore. Among this, there are 53 Fortune Global 500 companies in Japan, which 37 headquartered in Tokyo. This number is 2 in Singapore and 7 in Hong Kong – this overwhelms that of New York and London, too. Also, Japan hosts quite unique "global top niche" companies, a world-leading SMEs.

Also, you can utilize Tokyo as a gateway for Asian region. Since Tokyo hosts 139 direct flight connections with major cities, it is an ideal location for a regional hub. This number is slightly bigger than that of Hong Kong, which is 138, and Singapore, which is 134.



*Source: Japan Ministry of Economy, Trade and Industry, The government of Hong Kong Special Administrative Region, Singapore Accounting and Corporate Regulatory Authority, Fortune



Overview of TMG's support programmes

Supports provided for various ranges before/after you enter Tokyo

TMG provides comprehensive supports according to your steps of considering enter to Tokyo and Japan. Details of each supports are described in following pages.

Support overview (by companies' / talents' entry steps)

Steps	Become Interested	Explore market/ make decision	Set up office	Start Business in Tokyo
Prom otion	Access to Tokyo			
		Free Consulting Service Program		
		Business Developr	ment Center TOKYO	
Supp ort		Financial One-Stop	Support Service	
ort		Tokyo One-Stop Bu Establishment Cen		
			Partnership Supp	ort Program
			Subsidy programs	5
Incen tives			Tokyo Financial A	wards
			Temporary Office	





Access to Tokyo

Contact your nearest Access to Tokyo overseas office, to gain useful information and advices

Access to Tokyo provides information about localizing in Tokyo to foreign companies considering expansion in Tokyo and local hub organizations that provide support for the overseas expansion of foreign companies. Access to Tokyo offices provide consultation services and respond to inquiries.



We used to have only limited knowledge and contact about Japan in the past. Through Access to Tokyo consultation desk, we could get many insights into and know business opportunities of the Japanese market, which we found highly potential for our company.

It is very important for us to know even in our country what the government resources and incentives are available as the first step for the market entry.

(User's voice from an IoT company, used Singapore consultation desk)

For details, please access the link below:

Tokyo Metropolitan Government brochure and website: https://www.investtokyo.metro.tokyo.lg.jp/en/resources/data/2020/pam phlet-en.pdf?ver=20200622 (P.5)

https://www.investtokyo.metro.tokyo.lg.jp/en/for foreign/access2tokyo/



Free Consulting Services Program for foreign financial institutions

Comprehensive consultation and other all-round support for the foreign companies

TMG offers a comprehensive free consulting services and other supports, such as support to applying for the subsidies, based on the needs of foreign financial companies situated in the fields of the Fintech or Asset Management that establish new business offices in Tokyo.

Support Provided through the Program

Consultation support





- Growth strategy planning
- Expert advice on planning of operational & other costs (license fees, etc.)
- > Legal advice on license registration, etc.
- Other specialist advice (regarding industry association memberships, tax, accounting, etc.)

Financial Incentives



- Covers the cost of <u>establishing</u> the office*1
 - Fees incurred in consultation with experts:
 - $\ensuremath{\textcircled{1}}$ Registration of the company
 - 2 Acquisition of License
 - 3 Setup of labor management, etc.
 - Personnel recruitment costs
- Covers the cost of operation
 - Establishing outsourced middle/back office operations*2

Business Partner Search support



- > Assistance in discovering opportunities for partnerships/ client acquisition
- Listing of investors/investment opportunities in Tokyo

On-the-Ground support



- > Assistance in registration, personnel recruitment , office search, accounting, etc.
- Assistance for daily life including provision of healthcare, education, and other information

Financial incentives are provided by TMG. (Free Consulting Service supports application)

- *1 Covers the 1/2 cost up to 7.5 million JPY. Eligible cost will the cost incurred within the fiscal year (April March) of the office establishment.

 *2 Covers the 1/2 cost up to 7 million JPY. Eligible cost will be the cost incurred between April 2020 March 2021, and the cost of outsourcing to the service providers certified by TMG
- *2 Covers the 1/2 cost up to 7 million JPY. Eligible cost will be the cost incurred between April 2020 March 2021, and the cost of outsourcing to the service providers certified by TMG (Only available to Asset Management companies who started their Asset Management business after 2013 and registered to JFSA after 2018 April.)



Business Development Center TOKYO (BDCT)

"Comprehensive support on doing business in Tokyo, including business consulting, as well as consultation on the paperwork or developing sales channels."

Staff members fluent in English provide comprehensive support on doing business in Tokyo, including general business consulting on topics such as Japanese commercial customs, as well as consultation on the paperwork required for establishing a company or developing sales channels. Additionally, services are available to provide multilingual information to the employees of foreign firms and their families on all aspects of daily life in Tokyo, including healthcare, education, and residency related procedures.

The services are available for:

- · Foreign companies planning to develop business in Tokyo
- · Foreign entrepreneurs
- · Foreign-affiliated companies already developing business in Tokyo

Business Development Center TOKYO

- · Consultation free of charge
- · English support available



For details, please access the link below:

Tokyo Metropolitan Government/BDCT brochure:

https://www.investtokyo.metro.tokyo.lg.jp/en/resources/data/2020/pam phlet-en.pdf?ver=20200622 (P.6)

https://www.investtokyo.metro.tokyo.lg.jp/en/resources/data/2020/bdct -en.pdf





Financial One-Stop Support Service

One-stop support service center to smoothly start your business in Tokyo

Business Development Center Tokyo provides foreign financial companies, etc. considering the establishment of business in Tokyo with free comprehensive consulting and support such as for completing administrative procedures in the joint consultation service with the Financial Services Agency. The Financial Desk Consultant gives advice and /or introduces appropriate financial experts and other experts to the companies in need. All consultations with the Financial Desk Consultant are free of charge.

Financial one-stop support service

- Providing information and advice on financial-related Japanese legal systems and procedures for obtaining licenses etc. (in cooperation with the Financial Services Agency)
- Introduction of financial experts
- Introduction of related organizations



For details, please access the link below:

Tokyo Metropolitan Government/ BDCT brochures: https://www.startup-support.metro.tokyo.lg.jp/for-foreign/financial-support/en/

https://www.investtokyo.metro.tokyo.lg.jp/en/resources/data/2020/bdct -en.pdf





Business Development Center Tokyo Hong Kong Office

TMG opened a new office of "Business Development Center Tokyo" in Hong Kong.

TMG has established the First Overseas Contact Point for Business Development Center Tokyo in Hong Kong. Various services are provided at the Hong Kong office, such as Business Support (provide support and consulting services on all the necessary procedures from the establishment of a company in Japan to the development of sales channels), Financial One-Stop Support Service (comprehensive consulting and support such as completing administrative procedures) and Living Support (offer necessary information to expatriate employees of foreign companies and their families to allow them to live a comfortable life in Tokyo).

The office supports foreign companies considering setting up a business base in Tokyo, or foreign entrepreneurs considering setting up a business base in Tokyo. The consultants, who are well versed in the local situation, will offer support to expand your business in Tokyo.



Support Desk

Hours

9:00~18:00 (with one hour break) (Monday - Friday (Except Hong Kong holidays)) For consultation with our desk consultant, please schedule an appointment in advance

Address

17/F., Ashley Nine, 9-11 Ashley Road, Tsim Sha Tsui, Kowloon, Hong Kong

Contact

hongkong@bdc-tokyo.org +852-3160-8111

*Supported Language: English, Chinese (Cantonese, Mandarin)

For details, please access the link below:

Tokyo Metropolitan Government websites:

https://www.startup-

support.metro.tokyo.lq.jp/for foreign/bdct hongkong/en/

https://www.investtokyo.metro.tokyo.lg.jp/en/news/detail.php?id=22

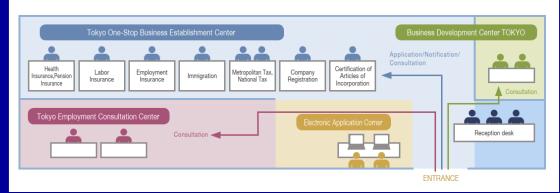




Tokyo One-Stop Business Establishment Center (TOSBEC)

One-stop service center to smoothly start your business in Tokyo

The Tokyo One-Stop Business Establishment Center (TOSBEC) is a facility based in the Akasaka district of Tokyo's Minato ward that works with Japanese national and TMG to promote business start-ups by foreign companies and domestic venture companies utilizing the National Strategic Special Zone system. Through personalized service provided by staff knowledgeable in administrative procedures and experts, the center helps to facilitate the prompt completion of various filing procedures required when starting a business, including those for certification of articles of incorporation, company registration and notification of incorporation, taxes, social security, and immigration. In addition, TMG offers Internet application support and multilingual interpretation and translation services in response to user requests. All services are free of charge and you can use TOSBEC as many times as you like.



For details, please access the link below:

Tokyo Metropolitan Government brochures:

https://www.investtokyo.metro.tokyo.lg.jp/en/resources/data/2020/pamphlet-en.pdf?ver=20200622 (P.8)

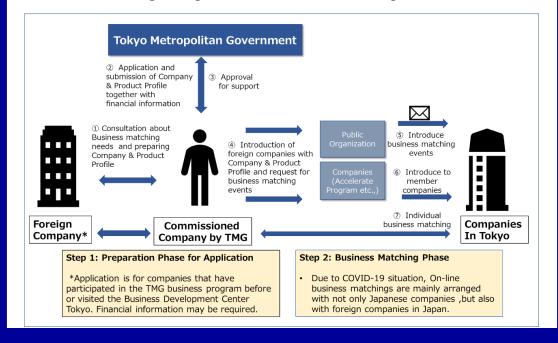
https://www.investtokyo.metro.tokyo.lg.jp/jp/resources/data/2020/tosbec-en.pdf



Partnership Support Program

After your entry to Tokyo, TMG will keep on supporting your business matchings

Tokyo Metropolitan Government (TMG) continues to support foreign companies that intend to enter Tokyo, and in order to further accelerate this, TMG has introduced the Partnership Support Program to promote business matching with between foreign companies and companies in Tokyo since 2018. Through this support program, the business needs of foreign companies are shared directly with companies in Japan, and business matching arrangement or a business matching events will be held.



For details, please access the link below:

Tokyo Metropolitan Government brochure: https://www.investtokyo.metro.tokyo.lg.jp/en/resources/data/2020/pam/phlet-en.pdf?ver=20200622 (P.13)





Overseas Financial Corporation Business Establishment Subsidy Program

Supporting business establishment by granting subsidy for personnel recruitment costs and fees incurred in consultation with experts

In order to put active effort into attracting overseas financial corporations (asset management businesses or Fintech businesses) to Tokyo, this program grants subsidies to overseas financial corporations to cover a part of the costs incurred, such as the cost of recruiting personnel, establishing new business operations (Japanese corporations, etc.) in Tokyo.



*Under this Subsidy Program, the establishment of business operations is deemed to have been completed at the point where all the following conditions are fulfilled: acquisition of office property, commercial registration, deployment of personnel, and start of business operations

For details, please access the link below:

Tokyo Metropolitan Government website:

https://www.senryaku.metro.tokyo.lg.jp/en/gfct/establishmentsubsidy.html

https://www.senryaku.metro.tokyo.lg.jp/en/gfct/pdf/establishmentsubsidy 01.pdf

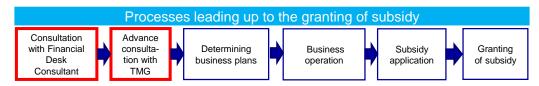




Subsidy to Support Base of Operations of Overseas Financial Corporations

Supporting business operation costs by granting subsidy for office rents, consulting fees for experts and purchase costs of equipment and fixtures, up to JPY 10M (USD 100K)

To support expansion of Overseas Financial Corporations, this program grants to Japanese Corporations, etc. of Overseas Financial Corporations (asset management businesses or Fintech businesses) that have just been established in Tokyo to cover a part of costs necessary for promotion of growth of business, etc. (Can apply for the fees incurred in 2nd and 3rd year of office establishment.)



For details, please access the link below:

Tokyo Metropolitan Government website: https://www.senryaku.metro.tokyo.lg.jp/en/gfct/assist.html



Tokyo Financial Award

Calling for award program regarding the financial innovation and ESG investments

The Tokyo Financial Award is comprised of the Financial Innovation Category, which recognizes financial companies that develop and provide innovative financial instruments and services that help meet the needs of Tokyo residents, and the ESG Investment Category, which recognizes businesses who are contributing to the spread of ESG investment.



Year	Financial innovation	ESG investment
2018	 1st justInCase,Inc. 2nd TORANOTEC,Ltd. 3rd GLORY LTD. 	 Neuberger Berman East Asia LTD. Robeco Japan Company LTD. Sompo Holdings, Inc. Sumitomo Mitsui Trust Asset Management Co., Ltd.
2019	 1st Frich,Inc. 2nd Fly Money Technologies LTD 3rd 400F Co., Ltd. 	 Mitsubishi UFJ Morgan Stanley Securities Co., Ltd. Shinsei Corporate Investment Limited S&P Dow Jones Indices LLC.

For details, please access the link below:

Tokyo Metropolitan Government websites:

https://www.senryaku.metro.tokyo.lg.jp/en/gfct/contributing-solving-socialissues/index.html

https://finaward.metro.tokyo.jp/en/





Startup Ecosystem Tokyo Consortium

To support the startup joining the ecosystem in Tokyo, numerous local stakeholders formed the consortium

Under the leadership of TMG, a consortium has been formed consisting of local governments, universities and research institutions, startups, private businesses (accelerators, venture capitalists (VCs), business companies, developers, etc.), economic organizations, etc., with the objective of promoting broad cooperation among the ecosystems and startup hubs that have been formed in various parts of Tokyo.

In addition, Tokyo aims to establish its position as a global center of ecosystems by leveraging the consortium's network to formulate projects, which will generate innovation, and promote them both domestically and internationally. TMG established the "Startup Ecosystem Tokyo Consortium" on January 22, 2020 and is promoting activities as the consortium's secretariat.

For details, please access the link below:

Tokyo Metropolitan Government website: https://www.investtokyo.metro.tokyo.lg.jp/jp/resources/data/2020/pamp hlet-en.pdf?ver=20200622 (P.13)



Team Invest Tokyo

Further to support the foreign companies' business in Tokyo, local supporters formed "Team Invest Tokyo".

To improve the attractiveness of Tokyo's ecosystem, which will generate various innovations, "Team Invest Tokyo" is taking various majors such as strengthening the connectivity with cities inside and outside of Japan, realizing the environment enhancing the players to interact mutually, and improving the diversity.



Voices from the Hong Kong companies

About the market attractiveness...

"Tokyo is attractive because of its superb connectivity with the rest of Japan and the rest of the world. Tokyo is blessed with a very sophisticated and dedicated pool of professionals experienced in international business."

"We believe that there is a high demand for digitized supply chain services in Japan, so we decided to expand into this area."

"The Tokyo metropolitan area, being the largest economic zone in Japan, presents many interesting propositions."

About TMG's supports...

"The Tokyo Metropolitan Government's program was very helpful in understanding the overall picture of business and forming connections."

"Business matching and introduction with TMG's support helped us make the vital first link. This enabled smoother and more fruitful conversations."

"Critical success factors include collaborating with good local partners and tapping on the TMG's detailed industry knowledge and know-how."

"TMG was instrumental in setting up a base in Japan, helped to identify and introduce various partners, investors and Japanese companies to us."

"We received support in recruitment from Business Development Center TOKYO. The agencies they introduced were trustworthy and experienced."

"TMG helped us to navigate the various regulatory intricacies and procedures in order for us to set up a base in Japan."

Business success in Tokyo and Japan...

"Having the TMG as an enabler has allowed us to have smooth conversations with potential Japanese partners, companies and our investors as they tend to have reservations about us, a foreign company, starting operations in traditional Japan."

Prepare for BCP considering Hong Kong's circumstance

"Considering the current situation, we need to prepare for BCP (Business Contingency Plan) thus thinking of second location outside of Hong Kong"

- Voices from the Hong Kong based companies in financial industries, who used the TMG supports and decided office establishment in Tokyo

Voices from the other companies

About the market attractiveness...

"Tokyo is the capital of Japan and the center of the Japanese economy. Further, Tokyo has a large number of universities and other higher educational institutes, which offers us excellent human resources."

"Japan is the most trustworthy country in the world and that Tokyo is the most global city in Japan. It is very convenient for major companies all over the world to interact and collaborate in Tokyo. I can't think of any reason why foreign-owned companies would not want to invest in Tokyo."

About TMG's supports...

"The Tokyo Metropolitan Government program was very helpful, through their market research, we were able to pursue our Japan business strategy in a more targeted way. Newcomers often lack access to local networks, and TMG's support in addressing that issue is highly valuable."

"We benefitted from the TMG's free consulting and business matching. Through the support program, we recognized the potential of the market and looked for potential business partners"

"We were very impressed by the efficient and strong support we received from the local authorities, in particular from TMG, whose team has been extremely diligent. Business Development Center TOKYO, the TMG's comprehensive service, provided valuable assistance to us in establishing an office, supporting our office registration and license application."

"As a foreign-owned company, I am impressed by the support provided by the Tokyo Metropolitan Government for companies like mine."

Business success in Tokyo and Japan...

"Cloud business is getting standard in world wide. Many of IT division of the Japanese companies are pressured by Executives to reduce the IT cost, and we could have the right solutions for it."

""Aging society" and energy problem give us a very good opportunity in Japan. We provide variety of solutions like elderly care services and energy management systems. The model we created in Japan will be expanded to worldwide in the near future."

Voices from TMG supported companies (TMG website: "Why Tokyo? 50 Reasons")

Successful cases of foreign companies' expansion into Tokyo

Privé Services Ltd. (Hong Kong)



Business Summary

Privé is an award-winning, white-label, B2B, digitized wealth management platform, which offers robo- and bionicadvisory to enterprise customers. Its "private bank in a box" AI engine and platform enables its customers to customize their financial advisory service to better service their end-client base.

Business in Tokyo

Seize emerging opportunities of digital wealth in one of the largest market

- √ The Japanese market is the second largest opportunity for us in Asia, as it has the third largest amount of household assets in the world.
- Moreover, now is the best time to enter the market with a first mover's advantage, considering the financial industry is transitioning into digital advisory services.

Success Factors & Tips

Showed adaptability with effective way of communication

- ✓ We expect the business needs of Japanese B2B customers are different. So when we meet Japanese companies, we have to show the adaptability of our platform and prove that our solution can effectively work in Japan.
- √ Also, we put a strong emphasis on communicating effectively, such as localizing presentation materials, setting up in-depth follow-up/Q&A sessions so that Japanese companies can understand the use case for our platform and digital transformation.

TMG's support

Business matching connecting with potential partners

√ Free business consulting and business matching with local companies was a tremendous help to our establishment of our business in Tokyo. Consultation on how to build the business and connect with key resources helped us to expand and localize our business.

Messages to New Joiners

Localize and create local partnership in Japan

- We are a strong believer in knowing your customer's needs and objectives. Localization is a must, and the support of the Tokyo Metropolitan Government made this achievable.
- ✓ Planning and coordinating a strategy to build a business in Japan and creating an infrastructure to support such business is also a key factor. Execution risk can be mitigated through creating a strong partnership network in Japan. Again, the government program made this possible.

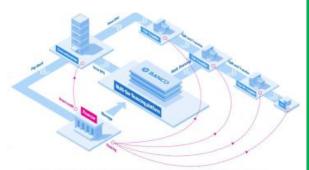


"TMG creates a supportive environment for FinTech companies to successfully execute a business plan in Japan. The Invest Tokyo Program offers comprehensive and optimized support for companies, such as ourselves, with a strong interest in the Japanese market."

David Lee President

Successful cases of foreign companies' expansion into Tokyo

RootAnt (Singapore)



Overview of RootAnt's multi-tier financing platform



TMG's support

The consultant kindly supported us by attending meetings with potential clients

connecting with

ecosystems.

Business Summary

We enable banks and nonbank financial institutions

technologies and scenario-

with digital banking

based new financing product design. Our open banking technology makes the financial institutions integrated and open,

- With this program, we were able to choose the support we needed. When we asked for a detailed market research in a specific field, the consultants provided very useful information.
- ✓ They also introduced a variety of potential clients. It was impressive that they put together a list of the companies and banks and attended the meetings. I am very satisfied with the support from the consultants and the Tokyo Metropolitan Government.

Business in Tokyo

T O K Y

Japan has supply chain finance needs because it is one of the biggest manufacturing bases

- ✓ There are two reasons why we chose Japan. Japan has supply chain finance needs and was the perfect place to deploy our services. The fact that many Japanese companies have supply chains through Southeast Asia and relationships with suppliers there was a deciding factor in our expansion.
- ✓ The second reason is that even before joining the program, a major Japanese financial firm was our client and we had some understanding of the current state of financial solutions in Japan.

Success Factors & Tips

It was difficult to overcome differences in culture and language. Smooth communication with clients has sometimes been an issue

- ✓ In our case, a major Japanese financial firm was a long-time client, and we also had Japanese friends who were personally familiar with the market, so we did not encounter any major difficulties.
- ✓ In addition, I think the fact that we received a lot of useful support from the Tokyo Metropolitan Government was also an important factor for our success.

Messages to New Joiners

✓ If you are a startup that has not been connected to Japanese companies or markets until now, it is important to first place a central management team in Japan and make efforts to build connections and collect information. I think it is essential that the local bases in Japan take the initiative and build trust in the market.



Lincoln Yin Likun RootAnt CEO

Types of Company Foundation in Japan

Differences in Types of Company Foundation and its Legal Position is shown as below

Types of company	Capital	Number of investor s	Relationship with foreign companies	Liability of investors / headquarters to creditors of the company	Regular general meeting of stakeholders (employees)	Transfer of equity holding	Availabilit y of listing stocks (equity holding)
Branch	N/A		An office in Japan to conduct business determined by an authorized agency of the foreign company Usually they are not supposed to make decisions alone	No maximum amount	No need to hold the meeting	No equity holding	No equity holding
Subsidiary (Japanese corporation) Stock company	1 yen (=1 Penny) or more	(÷1 investor Penny)	Legal entity separate from foreign company Foreign companies are liable as legally responsible investors for debts	Up to the amount of investment	Need to hold the meeting annually	No restrictions in principle Articles of Incorporation*1 often stipulate that approval of the board of directors or general meeting of shareholders is required for the transfer of shares	Available
Subsidiary (Japanese corporation) Limited liability company			and liabilities arising from the activities of their subsidiaries		No need to hold the meeting unless specified in the articles of incorporation	In principle, the consent of all investors (employees) is required, but other provisions can be made in the articles of incorporation	Not available

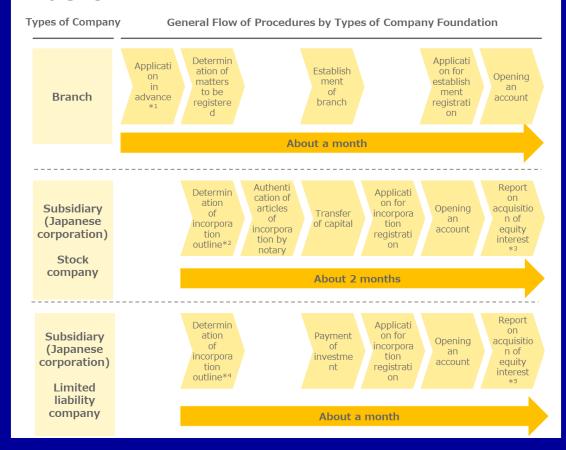
For details, please access the link below:

JETRO. Laws & Regulations on Setting Up Business in Japan https://www.jetro.go.jp/ext_images/en/invest/setting_up/pdf/laws_en_2 <a href="https://www.jetro.go.jp/ext_images/en/invest/setting_up/pdf/laws_en/invest/setting_up/pdf/setting_up/p



Process and timeline of Company Foundation

General Flow of Procedures by Types of Company Foundation and its timeline is shown as below



For details, please access the link below:

JETRO. Laws & Regulations on Setting Up Business in Japan https://www.jetro.go.jp/ext_images/en/invest/setting_up/pdf/laws_en_2020 <a href="https://www.jetro.go.jp/ext_images/en/invest/setting_up/pdf/setting_u

Bank of Japan. Regarding the reporting system of the Foreign Exchange Law https://www.boj.or.jp/about/services/tame/t_seido.htm/ (Japanese)



Licenses related with Fintech business

It is necessary to pay attention to the laws and regulations. Below are examples of types of businesses that may be required licenses in Japan

Segments	Services Subject to Regulations	Licenses
	Money transfer service	Funds Transfer Service/Banking
Payment	Payment service	Funds Transfer Service /Credit purchase intermediary/ Banking
	Information link service with bank accounts	Electronic Payment Services
	Financing/Loan	Money Lending Business
Loan	Lending platform	Money Lending Business/Bank Agency Services
	Loan-based crowdfunding	Money Lending Business/ Financial Instruments Business
	Sales, soliciting and underwriting of securities	Financial Instruments Business
Investment/	Management of customers' assets	Investment Management Business
Manage- ment	Investment advisory	Investment Advisory and Agency Services/ Financial Instruments Business
	Investment-based crowdfunding	Small-Amount Electronic Public Offering Service Providers
Insurance	Sales, soliciting and underwriting	Insurance Business/Small Amount and Short Term Insurance Business
Insulance	Agent services/brokerage	Insurance Brokers/Insurance Agents
Crypto	Crypto assets exchange transactions	Crypto Assets Exchange Service
assets/ Security tokens	Derivative transactions using crypto assets	Financial Instruments Business
	Transactions using security tokens	Financial Instruments Business





Types of visas for global talents working in Japan

There are many ways that global talents working in Japan can apply for visas

Following types of VISA may be suited for global talents working in Japan. You may choose the applicable one, according to your business activities.

- Business manager: company's presidents, directors, etc. can apply
- Engineer/Specialist in humanities/International services: scientific engineers, IT engineers, etc. can apply
- Intra-company transferee: (after your company completed set up of the Japanese branch) expat people transferred to the Japanese branch from your foreign headquarters can apply.
- Highly skilled professional: highly-skilled human resources can apply by the calculation of the scores ("Points System")

For details of each VISA's applicability and conditions, please see below.

Visa Type	Details of Permitted Activities	Examples
	1. Research, research guidance or education	
Highly Skilled Professional (Type 1)	2. Work requiring specialized knowledge or skills in the field of natural sciences or	Highly Skilled Professionals, as
riigiliy Skilled Floressional (Type 1)	humanities	designated by the Points System
	3. Operation or management of a public or private organization.	
Highly Skilled Professional (Type 2)	(Same as above, with additional residency related benefits. Must hold Type 1 for 3	
riigiliy Skilled Floressional (Type 2)	years or more)	
Business Management	Operating international trade or some other business of a public or private organization	Company Managers/Administrators
Engineer/Specialist in Humanities/International Services	Services requiring skills or knowledge pertinent to physical science, engineering or other natural science fields, jurisprudence, economics, sociology or other human science fields, or services which require specific ways of thought or sensitivity based on experience with foreign culture	Mechanical engineers, interpreters, designers, private language teachers, marketing professionals
Intra-Company Transfer	A staff member transferred to a business office in Japan for a limited period of time from a business office established in a foreign country. Permitted activities are same as Engineer/Specialist in Humanities/International Services.	Transferees from foreign companies

For details, please access the link below:

Immigration Bureau of Japan, "Points-based System for Highly-Skilled Foreign Professionals", as of November 25th, 2020:

http://www.immi-moj.go.jp/newimmiact 3/en/system/index.html

Immigration Bureau of Japan, "List of statuses of residence", as of As of April 2016: http://www.immi-moj.go.jp/english/tetuduki/kanri/gaq5.html



Ease on entry and re-entry of global talents into Japan

Japan is gradually opening its doors for global business persons entering Japan

As of November 2020, Japanese government allows the short business trip from all other countries, short business visiting Japan has been reopen effective of October 2020.

Also, those who already possesses the status of residence is allowed reentry to Japan from September 2020.

Additionally, those from Singapore, South Korea and Viet Nam by "Business Track", which may exempt the 14 days quarantine period.

Traveler	Entry / Re-Entry	Country	Available Schemes	
		Singapore /	1. Business Track	
	Re-Entry (Exit from Japan to travel abroad, then return to Japan) Entry (travel to Japan from abroad)	Vietnam/ Republic of Korea/ China*1	2. Re-Entry of foreign nationals with status of residence	
Foreign Residents		Other countries/ regions	1. Short-term Business Trips (no more than 7 days abroad excluding quarantine	
of Japan			2. Re-Entry of foreign nationals with status of residence	
		Singapore /	1. Business Track	
		Vietnam/ Republic of Korea/ China*1	1. Residence Track	
Non- Residents		Other countries/	3. Entry permitted from all countries / 1. Residence Track (Available only to	

regions

Japan Entry/Re-Entry Framework (As of November 27th, 2020)

For details, please access the link below:

*1: Mainland China. (Not including Hong Kong and Macau)*2: Thailand, Cambodia, Brunei, Malaysia, Cambodia, Laos, Taiwan

of Japan

Ministry of Foreign Affairs of Japan, "Phased Measures for Resuming Cross-Border Travel", as of November 25th, 2020: https://www.mofa.go.jp/ca/cp/page22e 000925.html



specific countries*2)

= 14 Day Quarantine Required

= 14 Day Quarantine Requirement Relaxed

Tokyo, safe city even under COVID-19

Tokyo and Japan succeeded in suppressing COVID-19 even without legally enforced city lock-downs, resulted in small number of COVID-19 infections and related deaths

Tokyo and Japan succeeded in suppressing COVID-19 even without legally enforced city lock-downs. Small number of confirmed COVID-19 infections and related deaths under short self-restraint period has been observed compared with other countries.

Comparison of COVID-19 situation and period of city lockdown/self-restraint measures among major countries¹

	Infection sit	uation*1	Measures	s such as lockd	own
Country	Infected	Deaths	Start	End	Duration (days)
USA*2	12,119,654	254,798	22 nd Mar	8 th Jun.	79
UK	1,527,499	55,230	23 rd Mar./5 th Nov.	13 th May/2 nd Dec.	52/27
Italy	1,431,795	50,453	10 th Mar./6 th Nov.	4 th May/3 rd Dec.	56/27
Spain	1,556,730	42,619	14 th Mar./25 th Oct.	4 th May	52
China*2	92,829	4,749	23 rd Jan.	8 th Apr.	77
Japan*3	133,929	1,989	7 th Apr.	25 th May	49

^{*1} As of November 25, 2020

For details, please access the link below:

World Health Organization, Coronavirus disease (COVID-2019) situation reports, as of November 25th, 2020: https://covid19.who.int/table



^{*2} As the date of the city lockdown differs by states and regions, the status of New York State is listed for the United States and Wuhan for China. In the USA, the orders vary by state, county and even city for second lockdown (For more detailed information, see USA today)

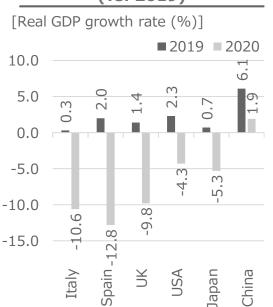
^{*3} Unlike city lockdown, a request on self-quarantine without penalties for violation

Small impact and quick recovery of economy and market on COVID-19

The impact of COVID-19 on GDP in Tokyo is smaller than that in other major countries, market downturn was also smaller than that of other major countries.

Market Index Stability During COVID-19 Crisis (2019.1~2020.11.25)

Real GDP growth forecast for 2020 (vs. 2019)



For details, please access the link below:

Investing.com. World Stock Index, as of November 25th, 2020: https://www.investing.com/indices/major-indices

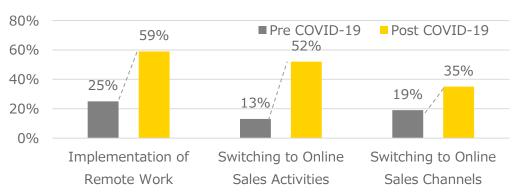
IMF real GDP Growth , as of November 25th, 2020: https://www.imf.org/external/datamapper/NGDP_RPCH@WEO/OEMDC/ADVEC/WEOWORLD/JPN



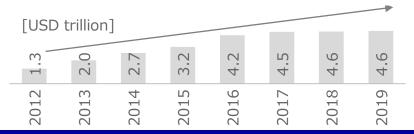
Growing needs for digitalization after COVID-19

Growing trend shifting toward online and digital businesses after COVID-19, creating more business opportunities in Japan

Percentage of Companies with Digitalization Efforts Before & After COVID-19



Japanese firms are rich in cash deposit and savings, effective in the event of business risks, still possessing yields to invest



For details, please access the link below:

ITR CORPORATION. Impact research on corporate IT trends under COVID-19 situation, 2020/5/12 https://www.itr.co.jp/company/press/200512PR.html (Japanese)

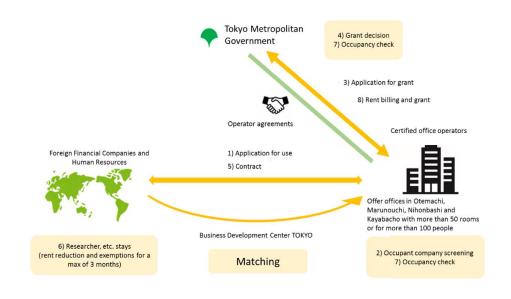


Bloomberg, Japan Companies Are Sitting on Record \$4.8 Trillion in Cash, 2019/9/13 https://www.bloomberg.com/news/articles/2019-09-02/japan-s-companies-are-sitting-on-record-4-8-trillion-cash-pile

Temporary Office Allocation for Foreign Financial Companies and Human Resources

Ease your business establishment by utilizing TMG's temporary office

Tokyo Metropolitan Government is implementing the "Project for Temporary Office Allocation for Financial Foreign Companies and Human Resources" which aims to support foreign financial companies and human resources skilled in finance mainly in Asia to establish their operations in Tokyo by providing office space during their temporary stay in Tokyo to conduct preliminary surveys as a prerequisite for moving to Tokyo.



For details, please access the link below:

Tokyo Metropolitan Government website: https://www.senryaku.metro.tokyo.lg.jp/en/gfct/office-rent.html



List of Contacts related to Tokyo's Special Economic Zones

Tokyo One-Stop Business Establishment Center (TOSBEC)

Akasaka [Headquarters]

Japan External Trade Organization headquarters 7F ARK Mori Building, 12-32 Akasaka, 1-chome, Minato-ku, Tokyo 107-6090

TEL: 03-3582-4934

Business Development Center TOKYO (BDCT)

Marunouchi Support Desk Financial One-Stop Support Service Desk

JP Tower KITTE B1 2-7-2 Marunouchi, Chiyoda-ku, Tokyo 100-7090

TEL: 03-6269-9981

Email: contactus@bdc-tokyo.org

financial-desk@bdc-tokyo.org [Financial One-Stop Support Service]

Akasaka Support Desk

Japan External Trade Organization headquarters 7F ARK Mori Building, 12-32 Akasaka, 1-chome, Minato-ku, Tokyo 107-6006

TEL: 03-3582-8353

Email: support2@bdc-tokyo.org

Hong Kong Office

17/F., Ashley Nine, 9-11 Ashley Road, Tsim Sha Tsui, Kowloon, Hong Kong

TEL: +852-3160-8111 Email: hongkong@bdc-tokyo.org

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Email: ml-office-ahg@section.metro.tokyo.jp





